

Senior Executive Summary

A combination of diverse executive and non-executive roles has provided me with extensive experience across private, public and not for profit sectors.

My CEO experience commenced as the WA Under Treasurer in 1995. In 2004 I took on the CEO role at the Chamber of Commerce and Industry WA at a time when it had diverse advocacy and business interests. In 2008 I moved to be the CEO of Kerry Stokes' private company Australian Capital Equity and in 2010 I became the CEO of Mitsubishi's Oakajee Port and Rail Project.

For the past several years I have built a portfolio of non-executive and advisory activities. With my recent appointment as Agent General for Western Australia based in London, I have recently resigned from all board and advisory roles. These roles extended across strategic infrastructure planning, banking, finance and superannuation, the utilities sectors, super-computing, tourism and recreation, higher education, disability services reform, aged care and the arts. I have also led and participated in several government reviews including on major projects and programs, sporting facilities and financial planning and accountability.

I enjoy taking leadership roles and delivering strong business results. My values embrace high ethical standards, being rigorously analytical, open, accountable and calm and clear with advice. Working hard and taking opportunities are also key aspects of my behaviour.

I was awarded an Officer in the General Division of the Order of Australia in 2010 and was made the Western Australian Citizen of the Year for Business in 2011.

Experience and Achievements

My experiences have introduced me to many capable people who have been colleagues and remain close contacts. These engagements have been a rewarding part of my work which has supported me to undertake many tasks over the years.

My most significant executive achievement was as the WA Under Treasurer, during almost 10 years in the role, the State's finances were restored to AAA rating and Treasury developed into a most effective department.

In taking on new tasks requiring strong leadership, the Oakajee Port and Rail project stands out. It required new approaches and use of different skills to manage a team of multi-disciplinary professionals. The study for the construction of a greenfield port and rail facilities was completed in 2013 but the project did not move into production due to the collapse of commodity prices in that year.

My role as Chair of The Dampier to Bunbury Pipeline Board has been particularly satisfying, as this most important asset in WA has continued to reliably provide gas into the south west providing energy for public consumption and for industry to develop and sustain jobs. Recent changes in ownership have enabled new investments in gas pipelines and storage facilities to be undertaken.

Similarly, with Government Employees Superannuation Board ("GESB") this business has been transformed from an entity which had confused its mission with objectives that were unsustainable, to be a very reliable provider of strong returns for members. The business model has been to minimise costs through seeking partnerships with providers able to leverage scale of operation at low unit costs. GESB's investment practices have also been reliable and beneficial with around \$30 billion of funds under management.

In other areas, having experience with a disabled niece meant taking on the role as a Director of the National Disability Services Authority was a privilege and extending that activity into the aged care sector has been a natural extension of my view that we must ensure adequate facilities are available to care for people who need assistance.

Mixing the commercial aspects of work with the Arts has been a part of my activities since 2004. That year I joined the Board of the WA Ballet and 13 years later, including 4 years as Chair, we had built the company and its facilities into world class capability. I was an inaugural Director of the Chamber of Arts and Culture and a member of the Art Gallery Foundation. I was Chair of The Lester, a not-for-profit organisation which runs the Lester Prize for Portraiture. The Arts are critically important to the life and structure of the community, that is why I involve myself in these areas.

Finally, as mentioned I have undertaken several inquiries for governments. These include most recently being the Special Inquirer into Projects and Programs undertaken by the WA government during 2008-2017. I chaired the Taskforce which recommended a new multi-purpose stadium for major sports in WA, which is now the Optus Stadium in Burswood. I inquired into the state of the Northern Territory Government's finances in 2019 and have participated in 5 audits of WA's finances between 1993 and 2008.

A detailed list of my recent roles and activities follows.

Chair Positions

Amana Living Incorporated	2019 – October 2021
DBP and DDG Boards	2012 – October 2021
Government Employees Superannuation Board (GESB)	2011 – October 2021
Infrastructure WA	2019 – October 2021
Pawsey Supercomputing Centre	2013 – October 2021
Power and Water Corporation (Northern Territory)	2017 – October 2021
Rottneet Island Authority	2017 – October 2021
The Lester Prize (formerly ARTrinsic Inc)	2017 – October 2021
WA Parks Foundation – Fundraising Committee	2017 – October 2021

Director Positions

Multinet	2017 – October 2021
National Disability Insurance Agency (NDIA)	2017 – October 2021

Consulting Positions

Murdoch University, Vice Chancellor's External Advisory Board	2018 – October 2021
Gov't of Western Australia; Dept of Education - Audit and Risk Committee	2019 – October 2021
Gov't of Western Australia, Dept of Communities – Finance & Investment Committee	2020 – October 2021